



CARLOW  
UNIVERSITY

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**INSTITUTIONAL MASTER PLAN UPDATE**  
**Discussion of Fifth Avenue & Robinson Street**  
**and next steps for St. Agnes Center**  
**February 25, 2020**

# CARLOW MISSION

Carlow University, rooted in its Catholic identity and embodying the heritage and values of the Sisters of Mercy, offers transformational educational opportunities for a diverse community of learners and empowers them to excel in their chosen work as compassionate, responsible leaders in the creation of a just and merciful world.

# CARLOW VALUES

## **MERCY**

The identifying value of Carlow University is Mercy, encompassing all that we are and do as a University. Inspired by our God of Mercy, this value urges us to open our hearts to our students, our colleagues, and our world. In the tradition of action and contemplation, we seek practical ways of addressing need and we engage in reflection in order to understand and integrate our experiences. Education offers us the tools to address unjust structures and dehumanizing situations. Each discipline provides a lens through which we can envision our place in our own personal transformation and that of the global community. The values of Service, Discovery, Hospitality, and the Sacredness of Creation further expand our understanding of the power of Mercy to change our world.

## **HOSPITALITY**

In Hospitality we welcome the wholeness of each person, creating a space in our campus community for all individuals with their varied beliefs, cultures, orientations and abilities. Openness to the gifts and perspectives of all creates a community rich in diversity and committed to inclusion.

## **SERVICE**

The value of Service calls us beyond ourselves to prioritize the needs of others over our own self-interest. Our efforts to identify and respond to the needs we see around us lead us to interact with persons and institutions in ways which are transformational. Our spirit of compassion leads us to practical action on behalf of those in need.

## **DISCOVERY**

Through Discovery we open ourselves to the totality of our human experience, to the educational enterprise, to our relationship with the Divine, and to the wonders of the world in which we find ourselves. Discovery energizes our intellectual curiosity and desire for learning. It leads us ever deeper in the engagement with our chosen discipline and engenders a spirit of awe at the complexity and variety of creation.

## **SACREDNESS OF CREATION**

This value leads us to a respect for each person and for all of creation. In gratitude for the beauty and variety of our world and its inhabitants, we commit to a culture of sustainability and to the preservation of a world where all are revered and all may thrive.

# INSTITUTIONAL MASTER PLAN

# 10 Year Development Plan



# St. Agnes School

## Early Learning Center & Pre-K Plans



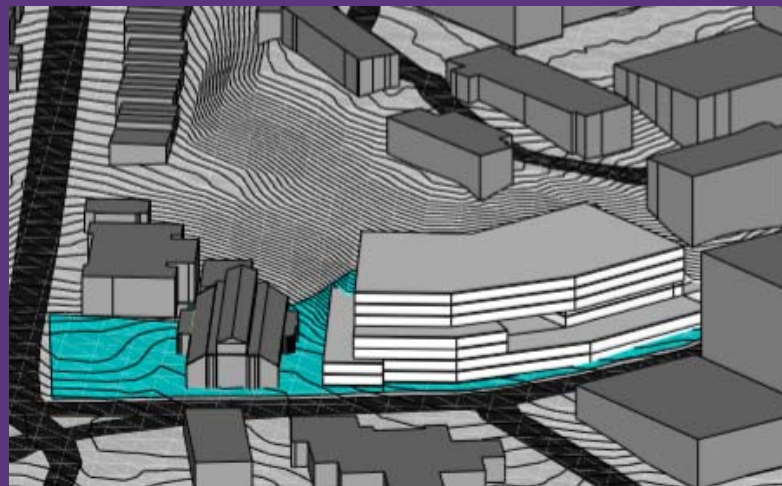
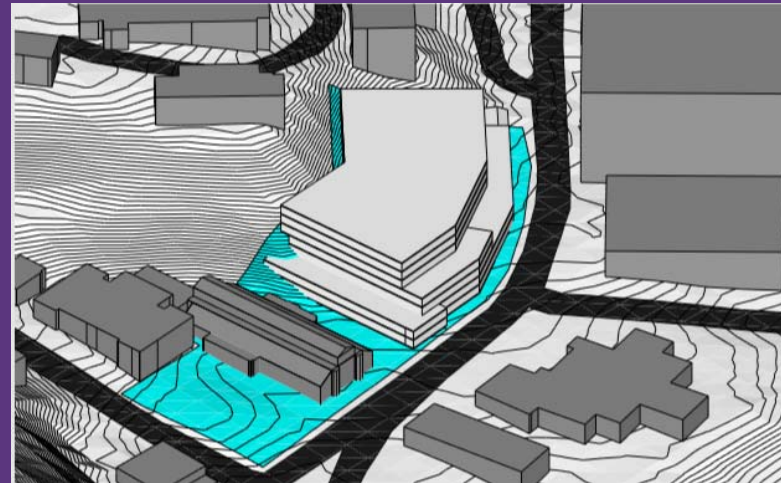
# WHAT IS P3?

# Recent and Ongoing Activities:

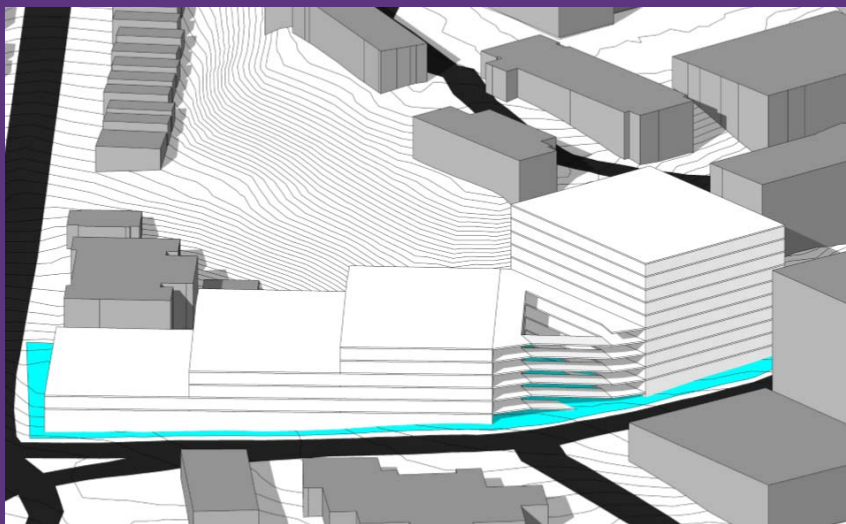
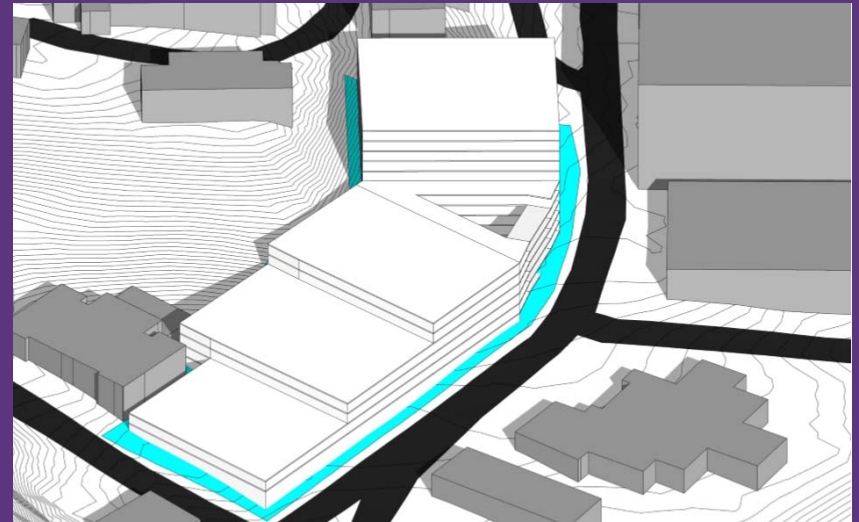
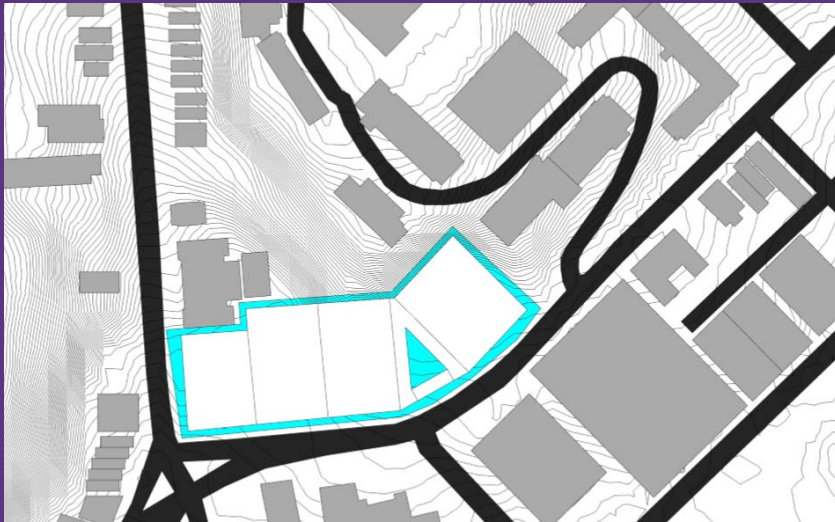
- Approve New Health Sciences Graduate Programs
- Perform Land Valuation
- Negotiate Pre-Development Agreement with Elmhurst Group
- Draft Carlow's Building Program (square footages)
- Build and Analyze Financial Model
- Complete Donor Feasibility Study
- Identify Funding Strategy
- Evaluate Building Massing



# P3 Lower Campus – 5<sup>th</sup> Avenue Development



# P3 Lower Campus – 5<sup>th</sup> Avenue Development



# CARLOW'S COMMITMENT TO PRESERVATION



# Grace Hall / University Commons



# St. Joseph's Gymnasium Renovation



# NEXT STEPS

# Use the selected Massing to:

- Refine building program (square footages)
- Begin due diligence and conceptual design
- Create preservation plan
- Identify funding sources
- Finalize preliminary traffic analysis
- Select energy performance criteria
- Enter into formal Development Agreement

# P3 TIMELINE

MILESTONE	DURATION
DUE DILIGENCE	MARCH 2020 – JUNE 2020
CONCEPTUAL DESIGN	JULY 2020 – SEPTEMBER 2020
IMP APPROVAL/SCHEMATIC DESIGN	OCTOBER 2020 – JANUARY 2021
DESIGN DEVELOPEMT	FEBRUARY 2021 – JULY 2021
CONSTRUCTION DOCUMENTS	AUGUST 2021 – NOVEMBER 2021
CONSTRUCTION (30 MONTHS)	SEPTEMBER 2021 – FEBRUARY 2024
CLOSE OUT	MARCH 2024- AUGUST 2024
OCCUPANCY	AUGUST 2024



# REAL ESTATE NEGOTIATIONS

# Perry Funeral Home



# GNP Company Parking Lot



# QUESTIONS / COMMENTS

THANK YOU